4th NEXT GENERATION HealthCare Facilities Summit

February 22-24, 2016
Los Angeles, CA

FEATURED SPEAKERS

Alan Garrett
President & Chief Executive Officer
ST. MARY MEDICAL CENTER

Sarah Bader
Principal - Health Industries PAGE
SAINT AGNES MEDICAL CENTER - TRINITY HEALTH SYSTEM

John Wilson
AIA, CHFM, Director, Planning Design & Construction
PARKLAND HOSPITAL

Jean Mah
FAIA, FACHA, LEED AP, Principal - Healthcare Global Practice Leader
PERKINS + WILL

Debbie Chappell
Vice President, Clinical Services

Joshua A. Theodore
Principal – Health Industries

Robin M. Kosiek
Director, Healthcare Asset Development, Facilities, Development Division
WALGREENS

Joseph Lorino
PE, LEED AP, Vice President, Facilities Management
NEW YORK PRESBYTERIAN HOSPITAL

KEY FOCAL POINTS:

ENERGY EFFICIENCY/LIGHTING DESIGN

COST EFFECTIVE BUILDING MATERIALS

LEED STRATEGIES/SERVICES

INNOVATIVE BUILDING AUTOMATION SYSTEMS

TOP 5 TAKEAWAYS

1. More OWNERS on the speaking faculty than ever before—25% more to date!

2. Better understand the importance of designing for interoperability in today’s and tomorrow’s technologically advanced healthcare industry.

3. Explore methods and technologies that will enable you to optimize your long-term capital planning and annual budgets to stay on track with your facility’s core mission.

4. Better understand the current and upcoming regulatory revisions greatly affecting the industry, such as: ACA, SB 1953 Seismic Retrofit, Title 24’s guidances—and how to be plan for compliance.

5. Gain valuable information on: Developments and Trends on How to Stay on Track with Your Healthcare Facility’s Design & Capital Planning Core Mission; Master Planning Focused on the Distribution of Clinical Services & Property Development; and much more!
Dear Colleague:

The built environment of a healthcare facility directly impacts the safety, operations, clinical outcomes, and financial success of a healthcare network. By discussing the challenges and solutions a healthcare facility may encounter at a design level, and how operations can be improved, layout, design practices, and its use of technology; medical equipment; audio; lighting; and related controls, facility Owners are able to operate more effectively and maximize their long-term and annual budgets to deliver a higher level of care to its patients – as well as provide improved services to its clinicians, researchers, and support staff, which by doing so further enhances patient care and delivery.

IQPC’s 4th Next Generation Healthcare Facilities Summit - West was designed to address the challenges and provide solutions within the industry, through design and construction – so as to enable healthcare networks to be more competitive in today’s customer driven marketplace.

This year’s conference is the perfect opportunity to:

- Better understand a wide variety of OWNER perspectives on what keeps them up at night in respect to their capital planning and design initiatives – by way of several interactive Owner-led Panel Discussion and Town Hall Meeting sessions
- Explore methods and technologies that will enable you to optimize your budget to make the most out of essential resources, enhance functional space, and utilize practical logistical systems to improve designs and outcomes
- Developments and Trends in Lighting Design & Regulations; Building Automation; Medical & Research Incubators affecting design and construction; Building Materials; Emergency Rooms, Aging Healthcare Infrastructures; Infectious Disease Design Regulations; LEED; Technological Interoperability; LEAN; Ambulatory Care Centers; Sustainability; and much more!

By attending IQPC’s 4th Next Generation Healthcare Facilities Summit - West this February 22 – 24 in L.A., you will obtain valuable insight on the current and future trends in the healthcare facilities space – and in-turn will be able to better plan, design, and execute the most cost-effective and productive designs for your facility and clients.

Don’t miss out on this opportunity to learn more about the best practices and future trends in healthcare facility design.

I look forward to seeing you in L.A. this February!

Sincerely,

Jules Miller
Conference Producer

P.S.- Take part in our Networking Demo Drive on Main Conference Day One and spend some time with the other conference speakers and attendees while visiting our sponsor’s booths to learn more about the solutions they can provide to your business.

Visit www.NextGenHealthCareFacilities.com for the latest resources including whitepapers, speaker interviews, and presentations. All content is free, available 24/7 and new content is added regularly. If you have something you would like to contribute to the Resource Center, email: Maricarmen.Gonzales@iqpc.com

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Take this opportunity to explore some of the most important issues being considered in the healthcare facilities design industry today. Learn more about the evolving design landscape through roundtable/panel discussions and other interactive formats led by Thought Leaders in the field – as well as from your peers and competitors including Healthcare Facility Owners, Architects, Engineers, Project Managers, Facility Managers, Healthcare Market Leaders, and many others.

WORKSHOP A: MEDICAL & RESEARCH INCUBATORS TO INCREASE PRODUCTIVITY

9:30 A.M.  

At companies around the globe, open work environments have been tried and tested, and in some industries shown to increase staff productivity – and save companies considerable money in real estate and operational overhead costs.

With this trend, there is a growing interest for hospitals, most especially research hospitals to transform their customary workspaces into modern and open work environments. However, is this design model the ideal setting for all staff, clinicians, and researchers? If a work space is going to be open, then designers have found that private work areas must also be offered, so when needed, individuals may have private time, and/or smaller private areas that can be utilized for group meetings, conference calls, et cetera.

In this workshop, we will examine:

- Popular design layouts that have been utilized by work forces thus far, as well as layouts of the future – and the productivity, emotional, and team results of said spaces
- How to design an open work station that is multi-functional, transformational, and truly connected to the necessary work departments and technologies to be a productive work space for all parties involved
- How to measure, track, and benchmark a variety of design layout options, as well as your own open work space – so to ensure they meet your project’s intended goals

Joshua A. Theodore, Principal – Health Industries, PAGE

WORKSHOP B: HOW TO EFFECTIVELY STAY ON TRACK WITH YOUR HEALTHCARE FACILITIES’ DESIGN & CAPITAL PLANNING CORE MISSION

(30 Lunch to be Provided)

Managing the extensive amount of logistics that go into planning and designing your facilities’ short-term design plans while ensuring you stay on budget with your annual and long-term capital project budget can be quite a challenge – especially when project revisions are proposed on a regular basis.

With so many design changes, how do you ensure your capital-planning budget stays in tact?

Attend this session to learn more about:

- How to establish and maintain effective partnerships with your various departments, stakeholders, and outside vendors – to ensure your annual and overall capital project budgets & design plans finish on-time and on-budget
- Techniques for keeping your design projects on track by utilizing an Agile Design approach into your day-to-day and long-term project management initiatives

WORKSHOP C: FIRST PATIENT CARE DAY MADE EASY! – WITH TRANSITION SERVICES

1:00 P.M.  

Building an addition to your hospital? Perhaps a new or replacement hospital? Sounds overwhelming to say the least. Move Day Logistics and getting both equipment and patients placed safely on your first Patient Care Day is easy with the right planning done months and years ahead of time. In this session, experts in transition services will share their simple recipe for success in planning for an EASY Move Day.

In this interactive Architect & Owner led Workshop, we will dig deep and discuss such topics as:

- Operational process re-design and construction
- Move logistics and new facility operations
- Department activation, deactivation, and consolidation
- IT, telecom & communications coordination
- Facility orientation & training
- Effective physician engagement
- And much more!

Shelly Wright, Associate Vice President, Transition Planner, RTKL

Virginia Schneider, Associate Vice President – Healthcare Practice Group, RTKL

WORKSHOP D: ENSURING YOUR FACILITIES ARE COMPLIANT BY ASSESSING THE ONGOING IMPACT OF REGULATIONS

3:00 P.M.  

Healthcare reform has changed the landscape of how healthcare facilities operate and are designed. In order to be compliant it is imperative your design teams be well informed on the extent of the regulations in question. To meet requirements, design teams must also be flexible and adjust accordingly.

In this workshop we will cover the most pressing regulations that affect your facility and trouble-shoot possible solutions to best adhere to said regulations.

Attend this session in order to:

- Better understand a variety of national and regional design and build regulations – so to assist you in your short and long-term design plans
- Brainstorm on the various step-by-step processes for code filing submission and approval

WORKSHOP D REGISTRATION

3:30 P.M.  

END OF WORKSHOP DAY
MORNING NETWORKING BREAK & DEMO DRIVE
10:00 A.M.

MAIN CONFERENCE: DAY ONE
Tuesday, February 23, 2016

8:00 A.M. REGISTRATION & NETWORKING BREAKFAST

9:00 A.M. CHAIRPERSON’S WELCOME

9:15 A.M. MASTER PLANNING FOCUSED ON THE DISTRIBUTION OF CLINICAL SERVICES & PROPERTY DEVELOPMENT

The West Coast presents unique challenges relative to property development in support of health system formation. West Coast payors and providers must develop a service mix for one of the most diverse populations in the country. They must simultaneously address a regulatory environment that mandates FGI standards, the quality of the work/care environment and codes relative to an active seismic landscape. An effective Master Plan must address all of these issues. In this session we will present the Saint Agnes Medical Center’s Master Plan in Fresno CA – as a Case Study of the myriad influences faced by a West Coast provider focused on expanding their service offering while addressing health system and regulatory demands.

In this session we will address:
- Clinical service distribution for ambulatory and inpatient services
- Specialty services in a hub and spokes model
- Physician participation in planning and service provision
- The implications of SB 1953, Seismic Retrofit
- Strategic focus on clinical and real property strengths

James Crispino, AIA, NCARB, President & Principal Designer, FRANCIS CAUFFMAN
Debbie Chappell, Vice President, Clinical Services, SAINT AGNES MEDICAL CENTER - TRINITY HEALTH SYSTEM
Mark Bateman, former Chief Operating Officer, SAINT AGNES MEDICAL CENTER - TRINITY HEALTH SYSTEM

11:00 A.M. CASE STUDY/PANEL DISCUSSION: EXAMINE THE PARTNERSHIP BETWEEN WALGREENS AND PROVIDENCE HEALTH & SERVICES

In August 2015, Walgreens and Providence Health & Services announced a strategic clinical collaboration aimed at coordinating patient care and improving patient access, which plans to bring up to 25 new retail clinics to Oregon and Washington state. The clinics will be owned and operated by Providence and its affiliates, and become the first to open at Walgreens stores under a new collaborative services model.

Providence Express Care at Walgreens, or Swedish Express Care at Walgreens in the Seattle area, will provide an integrated health care option for patients with a known, trusted provider, while helping to evolve the retail clinic model from urgent episodic care to more coordinated care. In the near term, Walgreens and Providence will open three clinics in both the Portland and Seattle areas in early 2016, with plans for further expansion within the next two years.

Attend this session to learn more about:
- How the design team will plan and implement their multi-unit facilities initiative
- Strategic internal and external partnerships to ensure project delivery success

Robin M. Kosiek, Director, Healthcare Asset Development, Facilities Development Division, WALGREENS

11:45 A.M. OWNER’S PANEL DISCUSSION/TOWN HALL MEETING: OWNER’S INDUSTRY REVIEW & ANALYSIS

In this session, design and capital planning executives from several healthcare networks will kick off an extended session to discuss what they feel are the top pressing subjects that should be addressed at this time – based upon market trends, demands, and concerns.

Later in the hour, the session will turn into a lively Q&A session – with audience members asking the Owners follow up questions and speakers and audience members sharing their thoughts in an open dialogue format.

In this session, we will examine:
- Future trends and how to effectively navigate said landscape
- How to trouble-shoot the top challenges facing the industry
- And much more!

Ross Caulum, Assistant Vice President, Corporate Real Estate, SCRIPPS HEALTH
John Wilson, AIA, CHFM, Director Planning Design & Construction, PARKLAND HOSPITAL
Christopher Brennan, Vice President, Construction/Operations, NEW YORK PRESBYTERIAN HOSPITAL

1:00 P.M. NETWORKING LUNCH BREAK

2:00 P.M. OPTIMIZING YOUR LIGHTING DESIGNS TO ENHANCE PATIENT RECOVERY & CLINICIAN PERFORMANCE

The lighting environment of a facility not only can enhance a patient’s recovery process; it can also enhance your workforce’s productivity. With lighting being such an integral component to your facility, designing and then optimizing lighting in the most effective manner is of great value to your facility’s overall success.

In this session, we will explore:
- How to ensure your facility meets sustainability codes and most especially, adheres to Title 24’s guidances to put into place design systems that maximize energy conservation
- Lighting trends and sustainability ROI outcomes
- Lighting design and the regulations affecting the industry

And much more!

2:45 P.M. PANEL DISCUSSION: OPTIMIZE YOUR EMERGENCY ROOMS TO IMPROVE PATIENT CARE & DELIVERY

At many hospitals, most especially large urban public hospitals, their emergency rooms are the hub, and/or central point where patient care begins. With streamlined, efficient, customer-centric emergency rooms, a hospital is able to better care for their patients. In this session, we will discuss innovative design layouts that put into account advancements in technology – and cut back on patient wait time, increase delivery of care, and improve inter-department transfers of patients to their next destination within your hospital system.

In this session, we will also examine:
- How pleasing and engaging waiting areas within emergency rooms and their annex treatment rooms aid in patient recovery outcomes
- Ambulatory-to-emergency room entrance areas and interior passage ways that increase workflow processes and performance

Jocelyn Frederick, Principal, TSOI/KOBUS & ASSOCIATES
In this session, we will explore:

- How to effectively collaborate between a vast system of national facilities
- Retro-fits, expansions, and outpatient centers in the works

Joshua A. Theodore, Principal – Health Industries, PAGE

4:45 P.M.

THE HOSPITAL LEFT BEHIND – WHAT’S THE NEXT CHAPTER FOR OUR AGING HEALTHCARE INFRASTRUCTURE?

The transition from inpatient to outpatient has had a dramatic effect on hospital vacancy rates as more hospitals struggle with how to balance a declining inpatient population in facilities designed to support an old model of care. Changing demographics and mergers and acquisitions are creating further pressures on these aging facilities. What is the future for these architectural eye sores or icons?

In this session, we will discuss:

- The economics driving the real estate decisions to repurpose or demolish
- Project benchmarks and case studies – which facilities have solved this problem well, where are the lessons learned?
- Building automation systems that lower costs and increase efficiency

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5:30 P.M.

YOUR GREATEST ALLY: THE OPERATIONS DEPARTMENT!

Let’s face it, without a strong operations department alliance, design work orders simply won’t push along as needed. Design builds are challenging on a budgetary and logistical level. In order to ensure a project runs according to plan, solution options must be developed prior to build – and then executed when needed throughout the build process. In this session, we will examine a wide variety of obstacles that come up in a design project and how to solve these problems by working effectively with your operations department.

Attend this session to learn more about:

- Effective budget/project management, from production to actual
- Manpower shortages and how to solve this matter
- Exploring technologies that drive time management and mitigate change orders
- Building automation systems that lower costs and increase efficiency

Christopher Brennan, Vice President, Construction/Operations, NEW YORK PRESBYTERIAN HOSPITAL

Joseph Lorino, PE, LEED AP, Vice President, Facilities Management, NEW YORK PRESBYTERIAN HOSPITAL

6:15 P.M.

END OF MAIN CONFERENCE: DAY ONE

WEDNESDAY, FEBRUARY 24, 2016

8:00 A.M.

REGISTRATION & NETWORKING BREAKFAST

9:00 A.M.

CHAIRPERSON’S Recap

9:15 A.M.

CASE STUDY: EXAMINE ST. MARY MEDICAL CENTER’S INNOVATIVE HEALTH & WELLNESS DESIGNS

Each hospital and healthcare provider is looking at the rising importance and emphasis on population health and each has taken a different approach. St. Mary Medical Center, part of the St. Joseph Health System, has lived its mission and has focused on community health and wellness for many years – not just as a healthcare provider – but as a force in improving the daily lives of its community through partnerships with other non-profits and city and county agencies. Efforts have ranged from bike lanes to better food sources – health education to homeless outreach.

St. Mary Medical Center is embarking on an exciting new endeavor to create an Oasis in the high desert. It is intended to be a place of health and wellness for body, mind, and spirit. It is a place for healthy food and eating; education, including health education; wellness activities; cultural activities; and complimentary retail for the population St. Mary’s serves.

In this session, we will explore:

- What are the design solutions we can all learn from?
- Understand economic parameters driving real estate decisions to repurpose or demolish
- Explore industry benchmarks to understand key components for successful facility transitions
- Learn effective design strategies to capitalize on existing infrastructure

Sarah Bader, Principal, GENSLER

10:30 A.M.

MORNING NETWORKING BREAK

11:00 A.M.

CASE STUDY: EXAMINE INFECTION PREVENTION REGULATIONS & THEIR EFFECT ON DESIGN

Infection Prevention continues to be a vital factor in the design and implementation of capital construction projects within hospital facilities. Mounting pressures from the Affordable Care Act performance reimbursement penalties, increased exposure to litigation and emphasis from the Joint Commission on infection control protocol is reason enough to re-examine current processes to ensure that necessary measures are being taken to protect patients, visitors and staff from exposure to hospital facility borne pathogens.

In this session, we will take a deep dive into:
When healthcare facilities are designed with interoperability at top of mind, clinicians and administrative staff are able to provide the very best care to their patients.

In this session we will discuss:
- The science of pathogens and how they are transmitted in the built environment
- The economic impact of hospital acquired infections
- Regulatory pressures, including ACA, Joint Commission and FGI Guidelines
- Industry practices used for Pre-Construction Risk Assessment and Infection Control Risk Assessment

John Wilson, AIA, CHFM, Director Planning Design & Construction, PARKLAND HOSPITAL
Marlene Linders, RN, MS, AIA, President & CEO, Philders Group International, Inc. & Executive Director, THE LINDERS HEALTH INSTITUTE

11:45 A.M. LEVERAGING ID/IQ CONTRACTS TO MAXIMIZE EFFICIENCY

The ever-changing environment that surrounds healthcare facilities can present many challenges and result in a constant cycle of design and construction that can tax even the most adept facility director. By utilizing indefinite delivery type contracts (ID/IQ, MATOC, On Call) healthcare providers can maintain the flexibility to react to these changes, address facility upgrades, and utilize design professionals as an extension of their staff, thus proactively keeping ahead of the curve in addressing facility improvements resulting in not only savings of time and money but improved efficiency.

In this session we will discuss:
- ID/IQ process
- How to fully utilize the design professional community
- Multi-faceted benefits of the process
- Real-world examples of how it has worked for Healthcare Providers

Jeff Simcik, AIA, Principal, VAI ARCHITECTS, INC.
Tom Brunette, Associate Vice President of Facilities Operations, UT HEALTH NORTHEAST

12:30 P.M. NETWORKING LUNCH BREAK

1:30 P.M. PANEL DISCUSSION: DESIGN FACILITIES THAT MAXIMIZE TECHNOLOGICAL INTEROPERABILITY

As the world has quickly developed, our society has evolved into a technologically advanced global network, whereas keeping up with the ever-evolving platforms, applications, and uses of said technologies have proven to be imperative to all businesses. However, in respect to the healthcare industry, perhaps even more so than any other, technologies have proven to be imperative to all businesses.

When healthcare facilities are designed with interoperability at top of mind, clinicians and administrative staff are able to provide the very best care to their patients.

Attend this session to learn more about:
- How to design spaces that maximize the interoperability of medical devices based upon clinicians’ and patients’ needs
- Innovative technologies such as: mobile medical work stations, admissions’ kiosks, robotics, and more if feasible
- New technologies currently being utilized around the globe and how to plan and design, and/or re-design your facility to be able to apply said technologies to your future capital planning initiatives
- Innovative building automation systems that increase efficiency and lower costs

Christine Chadwick, LEAN, Senior Vice President, Americas Healthcare Sector Lead, Strategic Consulting, AECOM
Sajid Admed, Chief Information and Innovation Officer (CIO), MARTIN LUTHER KING JR., HEALTHCARE CORPORATION
Yuri Millo MD, President, BETTER PLACE INTERNATIONAL (BPI)

2:30 P.M. EFFECTIVELY APPLYING LEAN TO INCREASE ROI

The Affordable Care Act (ACA) has greatly changed the healthcare landscape and how projects are planned and built, whereas healthcare systems have had to redefine “doing more with less” – and successfully implement LEAN design practices into their projects so to be competitive. In this session we will examine a hospitals’ journey to accomplish this challenging objective and the pitfalls, successes, and failures along the way.

Jeff Stouffer, AIA, ACHA, Executive Vice President, Health Group Director, HKS ARCHITECTS *(session in development)*

3:15 P.M. AFTERNOON NETWORKING BREAK

3:45 P.M. EXAMINE OFF-SITE AMBULATORY CARE CENTERS’ TRENDS & INNOVATIONS

Due to the shift in delivery of care whereas healthcare systems have been strongly encouraged to increase patient care to off-site ambulatory care centers versus within their main campus’, Owners and designers need to know what’s possible on a logistical and design level – as urgent and emergency care services are channeled to off-campus ambulatory care centers. For these new facilities; efficiency, connectivity, and interoperability must be top of mind to the overall Master Plan.

In this session, we will explore:
- Design plans that maximize small spaces’ square footage
- Creating transformable spaces for multi-purpose needs
- Designing effective clinician’s mobile work stations – and maximize data connectivity and interoperability
- Innovative off-site ambulatory care centers located in the U.S. and abroad – and how these extraordinary designs might be applied to your projects

Christopher Upton, AIA, FAAMA, LEAP AP, EDAC, Project Manager, University of Texas System, Office of Facilities Planning & Construction - Austin Region, DELL MEDICAL SCHOOL
Lucas Artusi, Systems Designer, Design Institute for Health, Dell Medical School + College of Fine Arts, THE UNIVERSITY OF TEXAS AT AUSTIN

4:30 P.M. PANEL DISCUSSION: WEST COAST PERSPECTIVES ON HOW TO DESIGN FACILITIES THAT MEET & EXCEED SEISMIC REGULATIONS’ STANDARDS

In this session, design and capital planning executives from several West Coast healthcare networks will discuss what keeps them up at night, and how western health systems are steering capital investments. Later in the hour, the session will turn into a lively Q&A session – with audience members asking the Owners follow up questions and speakers and audience members sharing their thoughts in an open dialogue format.

In this session, we will examine:
- Design strategies for seismic regulatory compliance – in particular, recent revisions to CA’s SB 1953 bill
- Sustainability – mandates and healthy communities
- Integrated care team model strategies and benefits
- Operationally-driven design strategies challenging what we do today to maximize ROI and provide more capacity in the system
- Industry trends, perspectives, and lessons learned
- Building materials that reduce operational costs

Sandra Shield Tkacz, AIA, ACHA, EDAC, Healthcare Regional Director, Vice President, HDR ARCHITECTURE
Jeff Fyffe, Senior Vice President, Healthcare PDS, JLL
Doug Nelson, Executive Director of Development & Construction, UCSF BENIOFF CHILDREN’S HOSPITAL OAKLAND
Clay Ashdown, Vice President, Capital Development & Financial Planning, INTERMOUNTAIN HEALTHCARE

5:15 P.M. END OF CONFERENCE
**PRICING & REGISTRATION**

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The small roundtable will be positioned in a separate high traffic area during the main conference.

Upon registering for the Branding Pass or Networking Pass you will be contacted by IQPC to collect the required information.

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**Please note:**
- Payment must be in USD
- All ‘Early Bird’ discounts require payment at time of registration and before the cut-off date in order to receive any discount.
- Any discounts offered (including team discounts) must also require payment at the time of registration.
- All discount offers cannot be combined with any other offer.
- Please view our registration policy for full information about payment, cancellation, postponement, substitution and discounts.
- Please note multiple discounts cannot be combined.
- A $99 processing charge will be assessed to all registrations not accompanied by credit card payment at the time of registration.
- Prices are in US Dollars and are subject to a 13% HST.

MAKE CHECKS PAYABLE IN U.S. DOLLARS TO: IQPC
* CT residents or people employed in the state of CT must add 6.35% sales tax.

Team Discounts: For information on team discounts, please contact IQPC Customer Service at 1-800-882-8684. Only one discount may be applied per registrant.

Details for making payment via EFT or wire transfer:
- Bank Name: JP Morgan Chase & Co.
- Name on Account: Penton Learning Systems LLC dba IQPC
- Account #: 937-332641
- ABA/Routing #: 021000021
- Reference: IQPC: 23291.004
- Payment Policy: Payment is due in full at the time of registration and includes lunches and refreshments. Your registration will not be confirmed until payment is received and may be subject to cancellation. For IQPC’s Cancellation, Postponement and Substitution Policy, please visit www.iqpc.com/cancellation

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Special Dietary Needs: If you have a dietary restriction, please contact Customer Service at 1-800-882-8684 to discuss your specific needs.

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Construction IQ and Pharma IQ, divisions of IQPC, provide useful training courses, and expositions for healthcare design executives to network and learn the latest design issues impacting organizations. Construction IQ and Pharma IQ focus on establishing an interactive experience featuring practical, objective, and up-to-date insight from healthcare design leaders. For more information, visit www.NextGenHealthCareFacilities.com.

**Venu**
This event will be held in Los Angeles, CA.

**Sponsorship Opportunities**
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